

West Virginia University Medicine – J.W. Ruby Memorial Hospital, Morgantown, WV

Monongalia County 2016 Community Health Needs Assessment Implementation Strategies

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Introduction

Provisions in the Affordable Care Act (ACA) of 2010 require tax-exempt (non-profit) hospitals to conduct a Community Health Needs Assessment (CHNA) and Implementation Plan to address the needs at least every three years. The regulations for the CHNA include defining the hospital's service area and compiling demographics and analysis of health indicators; taking into account input from the community and public health; identifying resources; and prioritizing needs. After completing the CHNA, hospitals develop an Implementation Plan on those needs they will address; justify those they do not address; and describe strategies, collaborators, resources, and evaluation plans.

The 2016 Monongalia County CHNA incorporates the requirements described above and identifies the following prioritized needs:

1. Physical Health (Obesity and co-morbid conditions such as Diabetes)
2. Injury Control
3. Mental Health / Substance Abuse (drugs and alcohol)
4. Sexually Transmitted Diseases/Infections (STDs, STIs)

This document identifies community-based Implementation Strategies that may be supported or undertaken by WVU Medicine – J.W. Ruby Memorial Hospital (“Ruby Memorial”) and partners to address the prioritized health needs and serve as Community Benefit and/or Community Building activities according to IRS rules.

About Ruby Memorial Hospital

WVU Hospitals includes the flagship hospital Ruby Memorial, WVU Children's Hospital, the Jon Michael Moore Trauma Center, and the Chestnut Ridge Center on the same campus in Morgantown. Ruby Memorial, a 531-bed tertiary care center, is the largest of eight hospitals in the WVU Medicine–West Virginia University Health System and the system's flagship institution. Ruby Memorial began operation in 1988 and serves as the primary teaching destination for West Virginia University's health professions schools, which are housed in the original hospital building (WVU Health Sciences Center), constructed in 1960.

The Hospital's statement of values includes a commitment to fulfill “our responsibility to improve the health status of the communities we serve,” reflecting a systemic belief that healthy communities are important to the Hospital's mission.

Ruby Memorial is nearing the completion of a new 10-story, 139-bed tower to expand the WVU Children's Hospital's Neonatal Intensive Care Unit, the Emergency Department and the Jon Michael Moore Trauma Center. A new and larger Rosenbaum Family House and Child

Development Center was completed in recent years. An increase in 750 permanent jobs is anticipated, further increasing the importance of creating a strong, healthy, vibrant community.

Methodology and Partner Input

Ruby Memorial Hospital partnered with West Virginia University's School of Public Health (WVU SPH) to complete the Implementation Strategies process. This process was led by Drs. Christiaan Abildso and Thomas Bias in the Departments of Social and Behavioral Sciences and Health Policy, Management, and Leadership, respectively. A Leadership Team that helped guide the CHNA process met two times to identify and prioritize Implementation Strategies to be recommended for support by Ruby Memorial leadership. The process included review of community assets and forces of change information from the CHNA phase to identify key collaborators for Implementation to address priority health needs in the coming years.

Leadership Team / Community Organizations Involved

Members from the Leadership Team that participated included:

- Co-chair of the Leadership Team and Monongalia County Health Department Director: Dr. Lee Smith
- Co-chair of the Leadership Team, Chair of the WVU Hospital Pediatric Department, Director of the Rural Health Institute at WVU: Dr. Larry Rhodes
- Mylan Puskar Health Right Free-Clinic: Executive Director, Laura Jones
- County Health Department representatives: Public Information Officer, Ted Krafczyk
- A transportation official: Bill Austin, Executive Director, Morgantown Monongalia Metropolitan Planning Organization
- County elected official: Ed Hawkins, County Commission
- WVU Hospitals representatives: Anthony Condia, WVU Healthcare Vice President of Marketing and Communications, Chief Nursing Officer of WVU Hospitals: Doug Mitchell, Chief Operating Officer of WVU Hospitals: Dr. Ron Pellegrino, WVU Hospitals Chief Development Officer and WVU Emergency Medicine, Dr. Todd Crocco

Implementation Strategies Identification

The Leadership Team met in September, 2016 and November, 2016 to review the CHNA priorities and discuss potential partners and projects for inclusion as Implementation Strategies.

Leadership Team members felt that many of the leading physical and mental health issues were interrelated and could very likely be addressed using complementary interventions by many of the potential partners identified at the Community Event.

The draft list is presented in Table 1, below.

Table 1. Draft List of Implementation Strategies

Priority Area	Potential Implementation Strategy	Potential Partners	Requested Amount
Physical Health (Obesity/Diabetes)	1. Farm to Family, subsidized CSA for low-income families	<ol style="list-style-type: none"> 1. Conscious Harvest 2. The Shack 3. Local food pantries 4. The Friendship Room 5. Health Right 6. Monongalia County Food and Hunger Committee 	\$15,125
	2. Mon River/Deckers Creek Trail System Improvements	<ol style="list-style-type: none"> 1. Mon River Trails Conservancy 2. Morgantown Bicycle Board 3. Morgantown Monongalia Metropolitan Planning Organization 4. City of Morgantown 5. Mon County Board of Parks and Recreation Commissioners 	\$6,000
STDs/STIs	1. Mobile Syringe Exchange	<ol style="list-style-type: none"> 1. Health Right 2. The Friendship Room 3. Caritas House 4. Monongalia County Health Department 5. Blacksville Clinic (FQHC) 6. WVU Hospital 	\$8,000 (van) \$57,600 (200 people served/ year)
	2. STD/STI Screening Health Department Enhancements	<ol style="list-style-type: none"> 1. Monongalia County Health Department 2. WVU School of Medicine, Section of Infectious Diseases 	NO SPECIFIC AMOUNT GIVEN
Substance Abuse/Mental Health	Telepsychiatry Consults at Health Right	<ol style="list-style-type: none"> 1. Health Right 2. Chestnut Ridge Hospital 3. WVU Behavioral Medicine 	\$5,931.40

Injury Control	None recommended, defer to Safer Communities initiative	NA
TOTAL REQUESTED		\$96,656.40

Implementation Strategies Recommendations

Physical Health

1) Farm to Family Community Supported Agriculture

From Josh Lohnes, Conscious Harvest: There are many nascent and innovative food initiatives happening around the County and depending on what your group is envisioning it may make sense to work on a project that *specifically seeks to make linkages between them*. The **need is for a coordinator to oversee it all, a paid staff person working to cement the linkages that have been cultivated over the history of this project.**

Activity: This past year, for example, in addition to producing donations, we sold cucumbers, tomatoes and green beans to the Shack Neighborhood House summer feeding program (DoEd reimbursed) and are reinvesting those funds into the Starting Points CSA to families program.

Last Implementation meeting: The Friendship Room (drop-in mental health programming run by Health Right) is interested in partnering to form a community garden, which could provide FFV as well as job skills and outdoor physical activity & fellowship.

Initiative: Could the hospital provide support to Conscious Harvest to support existing activities by 1) hiring a coordinator for 3 years; 2) financially supporting a farming/work training program for a small group of Friendship Room clients (and then building a community garden with them); 3) financially support The Shack and other low-income CSA shares, including delivery to those community agencies food pantries already doing this: St. Ursula's, Scott's Run Settlement House, and Arnettsville (CSA shares are provided by Mountain Harvest Farm, a small Monongalia county farm); 4) provide vouchers to low-income patients at the Health Dept and/or Health Right - or start subsidized CSAs there?; 5) utilize marketing staff at the Hospital to help market the new initiative, whatever it may be? 6) construct low/high tunnels if needed?

This integrates interest in multiple ideas at The Shack (Jenna Mosley-Lohnes), The Friendship Room, and Conscious Harvest. Could also support CSAs at local food pantries (St. Ursula's, Scott's Run Settlement House, and Arnettsville) which are provided by Mountain Harvest Farm, a small Monongalia county farm.

Program/ Initiative	Farm to Family Community Supported Agriculture
Objective(s) (SMART), eg "Reduce alcohol-related traffic deaths by 20% among Mon County drivers <25 y.o. by 2020.	1) who (target Pop); 2) where (target Pop); 3) What (benefit); 4) how much (benefit); and 5) by when ----- Increase the number of households served by the Farm to Family program in Mon County from 10 to 40 by 2020.
Activities	Increase activities of community gardening projects of Conscious Harvest, including a farming/work training program for a small group of Friendship Room clients, building a community garden with Friendship Room, purchase CSA shares for low-income families (Farm to Family), provide vouchers or start subsidized CSAs at Health Dept, Health Right or other locations, and construct low/high tunnels if needed
Planning Partners	<ul style="list-style-type: none"> • Josh Lohnes, Conscious Harvest • The Shack • The Friendship Room • St. Ursula's, Scott's Run Settlement House, and Arnettsville • Mountain Harvest Farm • Mountain Line Transit • Monongalia County Health Dept. • City of Morgantown • WVU Food Justice Lab • Food and Hunger Committee (through the United Way)
Implementation Partners	<ul style="list-style-type: none"> • Josh Lohnes, Conscious Harvest • The Shack • The Friendship Room • St. Ursula's, Scott's Run Settlement House, and Arnettsville • Mountain Harvest Farm • Mountain Line Transit • Food and Hunger Committee (through the United Way)
Resources	Financial resources to: 1) hire a coordinator for 3 years; 2) conduct farming/work training program w/Friendship Room 3) purchase CSA shares for families 4) provide vouchers or subsidized CSAs at additional locations 5) construct low/high tunnels if needed

Evaluation Activities	Implement monitoring tool/database to track: <ul style="list-style-type: none"> • # families served by CSA • # locations served by CSA • # acres planted • # gardening sites • # lbs FFV produced, served, sold Survey families <ul style="list-style-type: none"> • FFV Consumption by families • # people in farming/work training program & job placements
Point of Contact	Josh Lohnes, Conscious Harvest Anna Jenna Board of Directors of Conscious Harvest

Miscellaneous notes:

- Conscious Harvest started in 2013 to supply the low-income population with fresh food.
- Applying for a Try This mini-grant to expand the Conscious Harvest model to back yard gardens. Produce from this program is sold for \$0.50/pound at the bus depot. Any leftover produce would be donated to local charities
 - Mountain Line Transit is a partner to pick up the donated food at churches on their route and take to the bus depot as an aggregation site to sell.
- Conscious Harvest has 501C3 status.
- Currently 100% volunteer organization
- Opportunity to engage SNAP recipients – able bodied recipients with no dependents must volunteer 20 hours of volunteer time per week
- Currently have a community garden at Green Bag Rd/Dorsey Ave intersection, interest in expanding to
 - Osage
 - Wiles Hill
 - Health Right (Friendship Room)
- Each CSA share is roughly \$320 per family, covering May-mid October every other week delivery to The Shack; 90% of the share is subsidized (10% paid by family)
- Needs:
 - CSA shares
 - Year 1, 20 shares: \$6400
 - Year 2, 30 shares: \$9600

- Year 3, 40 shares: \$12800
- Hire a coordinator to
 - Coordinate volunteer labor and distribution
 - Coordinate the multiple gardens around town
 - Salary for the coordinator
 - \$15K/year 1 (April-October only) to expand the Farm to Family program and establish collaborations for additional future programs and community garden sites
 - \$50k/yr years 2 and 3 to expand operations
 - Josh Lohnes has the job description for this position
 - Gazebo at main property to host education activities, farmers, & visitors - \$5,000-10,000
 - Farming equipment: \$5,000-10,000

**Addendum: Conscious Harvest Development Coordinator Job Description and Budget
Provided by Joshua Lohnes, November 18, 2016**

Job Description Conscious Harvest Cooperative is seeking to hire a coordinator for the 2017 growing season. The position begins in late April continuing through mid-October with an average workload of 30 hours per week. The coordinator will be accountable to the Conscious Harvest Cooperative board of directors with input from community partner organizations including the Monongalia Try This! planning team, the Monongalia County Food and Hunger Committee and Health Right. Responsibilities include the development of a county-wide network that leverages existing organizational resources to organize volunteer labor and transportation necessary to increase the amount of fresh produce available to low-income consumers through both garden production and subsidized CSA shares. The coordinator must be a highly independent self-starter with reliable transportation and the ability to work with many different stakeholders at different sites across the county.

Responsibilities:

- Coordinate food donations produced on both communal and individual gardening plots
- Work with social service partner organization to organize volunteers participating in community garden activities.
- Coordinate expansion of the existing CSA to families program in conjunction with the Monongalia County Family Resource Network
- Co-organize a pilot market stand at the Mountain Line Depot in Morgantown at least one day a week from June through October.
- Continue to develop innovative marketing ideas that specifically reduce food access gaps
- Develop a system to keep track of both volunteer hours, produce donations and sales.
- Work with charitable food assistance agencies across the county to increase garden produce available on their food distribution days.
- Maintain and enhance existing social network presence.

Qualifications Required:

- Experience producing vegetables.
- Experience organizing volunteers.
- Experience coordinating activities among multiple stakeholders and interest groups.
- Comfortable working with a diverse population.
- Familiarity with social service agencies and regional food networks in Monongalia County

- Must have the capacity to work independently and creatively to implement and execute broad directives.
- Must have the capacity to work remotely and be responsive by email to Conscious Harvest board members.
- Experience using social media (i.e.. Facebook, Twitter, Instagram etc.) and web-based outreach tools (i.e.. MailChimp) in a professional capacity.

Qualifications Preferred:

- Prior community garden development
- Social services sector experience
- Regional Food Systems experience

Compensation:

- \$13/hr. 30 hour/week average
- 54 cents/mile - 50 miles/week average.

Detailed Budget:

Budget Item	Description	Total Request
YEAR 1		
Coordinator Salary	25 weeks @ 30 hours/week @ \$13/hour.	\$9,750
CSA subsidies	10 fully subsidized shares @ \$320/share	\$3,200
Mileage	25 weeks avg 50 miles/ week @ .54 cents/mile	\$675
Garden Infrastructure	Site improvements, tools, seed etc.	\$1,000
Outreach and Admin	Flyers, survey instruments, newsletter printing, metrics/tracking software	\$500
Total 2017 Request		\$15,125

2) Physical Health - Walkability improvements

From Ella Belling (Mon River Trails Conservancy): Funds could be used as the local 20% match for state Division of Highways grants for infrastructure/signage:

- a) matching funds for maintenance equipment (57\$2,000). \$12,000 needed for match
- b) matching funds for Masontown Trailhead Restrooms / Info Facility. \$2,000
- c) matching funds for resurfacing 7 miles of Deckers Creek Rail-Trail- \$2,000

Discussion Notes:

- Westover & Granville sidewalk plans done. Morgantown Monongalia Metropolitan Planning Organization (MPO) looking to do a regional sidewalk plan
- Federal funding (Federal Highways Administration) that flows to the MPO from the WV Division of Highways requires a 20% local match. **That match could come from Ruby**
- Some potential ideas that may be ready for a 20% match in the coming years
 - New connection to the trail from the CVS/Golden Corral parking lot in Star City (new Aldi being constructed there, too)
 - Sidewalk of 1.25 miles on Dorsey Avenue from Hudson Street in First Ward to Greenbag Road (near Mountainview Elementary School)
- Additional projects could be pulled from existing sidewalk and bicycle plans that cover a large part of the county.

Program/ Initiative	Mon River Trails improvements
Objective(s) (SMART)	*Will depend on project or equipment purchase chosen.
Activities	Purchases: Maintenance equipment (\$2,000). \$12,000 needed for match Resurfacing 7 miles of Deckers Creek Rail-Trail- \$2,000
Planning Partners	Mon River Trails Conservancy (MRTC) Morgantown Board of Parks and Recreation Commissioners City of Morgantown Morgantown Monongalia Metropolitan Planning Organization Star City
Implementation Partners	Mon River Trails Conservancy Morgantown Board of Parks and Recreation Commissioners City of Morgantown WV Division of Highways
Resources	Maintenance equipment (\$2,000). \$12,000 needed for match Resurfacing 7 miles of Deckers Creek Rail-Trail- \$2,000
Evaluation Activities	# pieces equipment put into use # miles of trail resurfaced # uses of trail (sensors/counters)
Point of Contact	Ella Belling, MRTC

STDs/STIs – Screening

1) Mobile Syringe Exchange

From Laura Jones (Health Right):

- 1) As far as the syringe exchange goes, we did receive the big grant that would help to purchase the van for the Friendship Room. We are now waiting on two other grants to come through to pay for the syringe exchange portion of the van and the supplies and staff necessary to operate the mobile program in the western end of Mon County and Preston Co. The total cost of the van is \$38,000 and we currently have approximately \$30,000 covered for the purchase.
- 2) If you recall, this van will do double duty -80% of the time it will be in use for the mental health drop-in center akin to what the Friendship Room does and 20% time on the road with Health Right for syringe exchange and other screenings in more rural areas.

Notes/Needs:

- Roughly 500 people currently served at Health Right, including western Monongalia County and Preston County
- Currently go through ~17,000 syringes per month; injection range is 1-30 times per day per user
- Needs:
 - Health Right
 - \$8,000 to help purchase the van
 - Materials: \$57,600 to reach goal of serving 200 people
 - Bags @\$12 per bag x 2 bags/person per month x 200 ppl/month, contents:
 - 100 syringes
 - 100 disposable metal cookers
 - 100 alcohol swabs
 - 1 tourniquet
 - 100 cotton filters
 - condoms
 - educational information regarding harm reduction
 - 1 person costs \$288/year
 - Thus, 200 people = \$57,600/year
 - Health Department
 - \$\$\$ to support a social media or texting component
 - \$\$\$ to add a family planning nurse on van from the Health Department for women of child bearing age

Program/ Initiative	Mobile Syringe Exchange
Objective(s) (SMART)	Increase the number of IV drug users in Monongalia County treated by the Health Right Mobile Exchange program to 200 per year by 2020
Activities	<ul style="list-style-type: none"> • Purchase a van • Enroll IV drug users in mobile exchange and/or mobile mental health services • Provide drug education • Provide Family Planning Nurse to mobile unit from the Health Department • Screen for HIV & Hepatitis C
Planning Partners	<ul style="list-style-type: none"> • Health Right, Laura Jones • Caritas House • Monongalia County Health Department • Blacksville Clinic (FQHC) • WVU Hospital
Implementation Partners	<ul style="list-style-type: none"> • Health Right, Laura Jones • Monongalia Health Department (RN) • Caritas House
Resources	<ul style="list-style-type: none"> • Van (\$8,000 toward total purchase of \$38,000) • Bags/materials (\$288 per person per year) • Public disposal boxes (\$100) plus money for disposal • RN from the Health Department (buying FTE from the Health Department) • Money for social media (buying FTE from the Health Department)
Evaluation Activities	<p>Track activities:</p> <ul style="list-style-type: none"> • # locations served • # new patients served (by zip code) • # exchanges (bags/needles distributed) • # of HIV and Hep-C screenings • # into recovery • # family planning clients served • # mental health clients served by social worker in the van
Point of Contact	Laura Jones, Health Right

2) Screening, Health Department (NOT CHOSEN)

WVU Positive Health Clinic expansion, from Drs. Khakoo & Sarwari

- Currently conduct HIV safe/private screening, education, and immediate linkage to care at the POC **two days per week (Tues/Wed mornings), serving 350-400 patients**
- Options for consideration
 - a) Add a 3rd day at POC (that isn't the same day as the Health Dept's screening day),
 - b) add PHC services at UTC, and/or
 - c) add a more general STD/STI focus to the HIV services offered at the POC
- Funding needs
 - a) Staffing, including RN, faculty time, and administrative time
 - b) Medical treatment (Rx)
 - c) Testing, especially if adding STDs to the current compliment of tests

Discussion Notes:

- **Group consensus was that the initial idea with the WVU Positive Health may not be allowed as Community Benefit by IRS rules. Thus, other ideas were discussed:**
 - Dr. Smith – notes the need for added screening services; current Tuesday/Thursday screenings at Health Department
 - Laura Jones – Health Right currently does screenings Monday-Thursday from 9-11am and 1-3pm
 - Would like to increase number of screenings at Health Department, increase the number of Infectious Disease Fellows involved in the screenings, and increase referrals for treatment

Program/ Initiative	Health Department STD/STI screening expansion
Objective(s) (SMART)	Increase the number of STD/STI screenings at the Monongalia County Health Department from ### to ### per month by 2020
Activities	<ul style="list-style-type: none"> • Increase the number of STD/STI screenings • Offer additional STD/STI screening time at the Health Department, as needed • Follow-up to positive screenings
Planning Partners	Mon County Health Department, Lee Smith WVU Med Infectious Disease/Positive Health Clinic
Implementation Partners	Monongalia County Health Department WVU Infectious Disease/Positive Health Clinic
Resources	<ul style="list-style-type: none"> • Staffing (RN) • Materials • Testing materials (STD) • Educational materials
Evaluation Activities	Tracking Activities: <ul style="list-style-type: none"> • Increase # patients served • # positive screens • # follow-up patients • # positive screenings seeking treatment
Point of Contact	Lee Smith, Monongalia County Health Department

3) Lily's Place Monongalia County (NOT CHOSEN, BUT ENCOURAGED)

Began as a pilot program two years ago. Based on the PICC Center, Kent, Washington but has a different funding. In Washington these infants are wards of the state and therefore the program is state funded. The cause this was originally categorized as a residential facility the certificate of need was waived and they began as a 12 bed licensed facility. With last year's West Virginia legislature's new law this will now be identified as a standalone medical facility and will be licensed through OFLAC. When this occurs they will be a 15 bed facility. They are seeking CMS recognition as a standalone facility.

Key points:

- Provide education, maternal bonding, referrals to addiction recovery programs
- have 140 infant graduates over the past two years.
- averaged 9-10 infants per day at average cost of approximately \$600 per day per patient
- **staffed at 2:1 (babies to staff)** whereas the hospital staffs at 4:1
- **hire only registered nurses**
- have **negotiated managed care contracts to pay for costs** but still require about 20% of their \$1.2 million budget to be supplemented by fundraising.

Cabell-Huntington Hospital has an 18 bed neonatal therapeutic unit (NTU) which has the same treatments and medical director as they do, Dr. Sean Loudin. Lily's place gets referrals from the hospital as well as patient request and CPS. Because the hospital has four babies per room and Lily's place has one patient per room the more severe cases are sent to Lily's place to eliminate unnecessary stimulation from other children.

They have a follow-up clinic for graduates of the program that involves a pediatric neurologist and a physical therapist that begins one month following graduation and then quarterly. Of note is that Lily's place has a 90% show rate however the hospital that employs the same staff has only 10% show rate. While maternal bonding with the affected infant is encouraged this occasionally is not allowed if custody has been removed from the parents in which case there is no visitation. Other was Lily's place has the same visitation hours as the hospital.

Ms. Crowder has a background in addiction services and previously had been at the healing place which then became recovered point. They have developed a replication plan for anyone who wishes to duplicate their efforts and when asked as to what the most difficult challenges have been it is with funding.

Discussion Notes:

- The majority of attendees agreed that the substantial up-front and ongoing management cost and potential for reimbursement for such an operation would be difficult for the hospital and tricky with respect to IRS rules.

- The idea proposed is to assess the community’s need for a Lily’s Place and identify a non-profit organization willing to lead the effort, if pursued. To do so the group recommends that Ruby host a summit to explore the issue, with the following ideas to begin the process:
 - Create a work group with the following potential partners:
 - Monongalia County Family Resource Network,
 - United Way,
 - Monongalia County Health Department
 - Ruby Memorial
 - Health Right
 - Advisors:
 - Rebecca Crowder, CEO Lily’s Place
 - Cabell-Huntington Health Department
 - Dr. Sean Loudin, Cabell-Huntington Hospital
 - Identify need using Ruby data
 - Identify resources needed
 - Identify a lead organization
 - Identify policy issues

Substance Abuse/Mental Health

1) Telepsychiatry at Health Right

From Kari Law (Chestnut Ridge/Behavioral Med)

- 1) Laura Jones and I have discussed a potential collaboration between our telepsychiatry program and Health Right to provide ECHO type clinical consultation for their primary providers. It was conceptualized as providing 1-2 hours per month to provide staffing for psychiatric cases. This would assist them with management and to reduce recidivism. They would be asked to present cases to the psychiatrist and would then discuss the cases with our provider giving verbal recommendations for additional management considerations. There was no estimated number of cases as they would fit in as many as they could within the time allotted.
- 2) In doing the math, I could foresee the following:
 - a) RATE: \$165/hour x 1 hour twice monthly = approximately \$3960 for the first year with an additional 5% added for each additional year. This brings the three year total estimate to approximately \$12,484.
 - b) OVERHEAD COSTS: There will likely be initial costs for set-up which include equipment at Health Right. We have estimated similar costs for other sites without equipment as \$1575.40 (which includes computer, webcam, speakerphone).
 - c) IT/CONNECTIVITY: We have not yet participated in connectivity testing to determine if their internet connection is adequate as I have not received their contact information from Ms. Jones. If their connectivity were not adequate, the upgrade for this would be an additional cost. Finally, there is an annual MDTV recurring technical support fee which is 10% of the hourly rate (estimated cost annually for 24 clinics would be \$396).

Discussion Notes:

- IT consult at Health Right is \$100/hour

Program/Initiative	Telepsychiatry at Health Right
Objective(s) (SMART)	Serve 10-12 patients per month at Health Right with mental health case consults every month through 2020
Activities	<p>WVU telepsychiatry program provide ECHO type clinical consultation for primary providers at Health Right.</p> <ul style="list-style-type: none"> ● 1 hour, 2 times per month to provide staffing for psychiatric cases ● assist with management and to reduce recidivism. ● Health Right providers would present cases to the psychiatrist and would then discuss the cases with our provider giving verbal recommendations for additional management considerations.
Planning Partners	Marc Haut & Kari Law, Chestnut Ridge Hospital Laura Jones, Health Right
Implementation Partners	WVU Behavioral Medicine Health Right
Resources	<ul style="list-style-type: none"> ● WVU psychiatrist time (\$165/hour x 1h x 2/mo = \$3960/yr) would need to be donated by WVUH to count as Community Benefit ● Equipment at Health Right (\$1575.40) ● MDTV support fee (\$396 annually)
Evaluation Activities	<p>Activity Tracking:</p> <ul style="list-style-type: none"> ● # patients served ● # case consults ● # of prescriptions given ● Decrease psychiatric hospitalizations
Point of Contact	Laura Jones, Health Right

Conclusion

The 2016 CHNA and Implementation Strategy development processes successfully identified four health priorities and community-based implementation strategies that WVU Hospitals/Ruby Memorial Hospital will focus on to impact community health.